

Committed to our communities, our local families and businesses, our employees and our shareholders

living our values every day



2015 Annual Highlights

#### On the cover

In March of 2015 Citizens & Northern Bank launched its Giving Back, Giving Together Community Involvement Initiative. By Giving Together as employees of Citizens & Northern Bank we were able to raise more than \$50,000 in support of 22



local food pantries in our communities. In addition, 6,583 food items were collected during quarterly food drives in our offices and our employees volunteered at food pantries 111 times.

Also throughout the year, C&N contributed thousands of dollars to other local non-profit organizations. This dedication to the communities we serve is just a part of how the C&N team lives our values - every day.

#### Inside this report

Throughout this year's Annual Highlights we'll share remarks from our customers, employees and community organizations. We wanted to know why they bank at, partner with and work for C&N and if they feel we live our values. Their answers were so gratifying we wanted to share them with you.

# "Everything showed an amazing amount of teamwork"



This year, Citizens & Northern Bank took huge strides in fighting hunger in their communities. After meeting with a few staff members, I realized that I was working with an engaged, enthusiastic and committed group of individuals, that would make any endeavor a success! We were able to bring more awareness to the hunger issues in our communities through the campaign they ran throughout their service territory. We also were incredibly grateful for their food and financial donations. Citizens & Northern Bank certainly lives up to their values. Everything that was done this year for the Central Pennsylvania Food Bank showed an amazing amount of teamwork.

Jamie Caputo, Development and Community Relations Director – Northern Tier, Central PA Food Bank

Member FDIC

Citizens & Northern Bank customers have come to expect more from us than just a transaction.

As Your Bank for a Lifetime, it's our mission to create value through lifelong relationships with our neighbors.

Managing your finances should be a rewarding, trouble-free experience...

so you can spend less time making a living, and more time making a life.

# "Banking with C&N gives me peace of mind"

My many years of just personal banking at C&N have been great. Now several years of my association with the Trust\* department (Marla and Brian) have been excellent as well. They are the team that I have come to know and respect all the while recognizing there are many others backing them who I don't know.

Banking with C&N gives me peace of mind. I knew I had trustworthy individuals working with me, advising me, yet allowing my input to be considered. I have never had a moment of doubt that they had my best welfare in mind and have been treated with true respect each time we meet.

Kay Hoag 50-year customer



# "C&N helped me reach my goals for my business"



I have found exemplary conduct and attitude among all the loan officers at the Athens branch. Ginger in particular is a joy to do business with and follows through in a very timely fashion with everything she says.

I do business with C&N bank because it is comprised of local people who understand, can sympathize with, and will work to help you resolve your problems and meet your goals.

Opening a user friendly and affordable business account and establishing a business relationship through which I could secure a business loan in the future helped me reach my goals for my business.

Daniel J. Rossiter, Jr., Owner Custom Stocks and Steel, Athens



<sup>\*</sup>Some products are not FDIC insured or guaranteed, not a deposit or other obligation of the bank, not guaranteed by the bank and are subject to investment risk, including possible loss of the principal amount invested and are not insured by any other federal government agency.

## A Message from Our President J. Bradley Scovill President and CEO

2015 was a year of alignment and progress at C&N. Your Company produced very solid financial results in an environment where the continuing themes of modest economic growth, persistently low interest rates, and increasing regulation were complemented by major upheaval in the energy markets, a political/budget impasse in the state of Pennsylvania, and the early stages of a very unusual presidential election cycle. While all of these issues affect us in some way, the impact of advancing technology on delivery of financial services and new types of competition is providing opportunities and challenges for our bank and industry.

Citizens & Northern Bank's Net income for the year was \$16.5 million compared to \$17.1 million in 2014. Earnings per share were \$1.35 and \$1.38 for the same periods. Return on average equity for 2015 was 8.72% and return on average assets was 1.32%, very strong measures relative to our peers in the industry.

Earnings per share fell by 2% in 2015 as compared to 2014. While net interest income declined by 2.4%, strong loan growth provided some support and we prepaid a substantial portion of high cost borrowings during the year that will enhance the margin going forward. The provision for loan losses increased nearly 80% in order to support loan growth, although overall credit quality remains strong. Non margin revenues were essentially flat in most categories, but remain very strong relative to peer performance. Core noninterest expenses decreased by 3.5% primarily due to reductions in salaries and employee benefits. Finally, we booked securities gains of \$2.9 million that were substantially offset by losses of \$2.6 million resulting from the previously mentioned prepayment of high cost borrowings.

On the balance sheet, total assets declined by 1.5% due to a 3.3% reduction in deposits. There was a significant shift in our asset mix as the growth in loans was funded by a reduction in the volume of investment securities. While these changes create a more profitable mix in the near term, we plan to fund loan growth with a renewed emphasis on deposit gathering moving forward.

Capital remains very strong and provides us with the capacity to support our plans for growth and expansion.



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CZNC stock ended the year at \$21.00 an increase of 1.6% for the year, and dividends per share were \$1.04 producing a yield of 4.95% on the December 31, 2015 market price.

Additionally, we made progress on the 5% share repurchase plan that was announced in July 2014. At year-end, a total of 435,200 of the 622,500 shares approved under the plan had been repurchased at an average price of \$19.34 per share. We will continue to focus on efforts that position the stock to be fairly valued for our current and future investors.

President's message continued Page 3

#### A Message from Our President

Continued from Page 2

"Your Bank for a Lifetime" is the tagline we use in branding C&N and it reflects the mission of our company which is "Creating Value Through Lifelong" Relationships". We have a combination of banking and wealth management skills that are unique in our market and that position us to deliver on this promise. Our team of experienced professionals use our scale and strong capital base to provide you with sophisticated solutions to your financial needs and grow the organization. While in recent years our growth has stalled, 2015 was a year of progress as we focused our efforts on re-energizing and aligning the C&N Team to drive profitable growth.

Throughout the year, we built and maintained momentum in expanding customer relationships as evidenced by loan growth totaling \$74 million,

which included increases in all loan categories. Each new loan involves a customer relationship that can be enhanced by the value delivered through our team of professional bankers and wealth managers. To reinforce this focus, our entire Team is engaged in implementing a sales/relationship management system that

aligns all business activities to deliver value for our customers. We believe that this model will improve our ability to drive revenue growth across all business lines.

Inherent in this alignment is investment in technology that contributes to an improved customer experience and enhanced productivity. We completed work on a new website that was rolled out late January 2016. This site now serves as the foundation for enhancing on-line services moving forward that will simplify and provide greater access to our customers. This access will connect with in-branch, call center, and mobile delivery channels as we coordinate our "high touch" experience with the "high tech" tools that our customers increasingly demand.

To be successful, we are making substantial investments in equipping our people with the skills required to bring value to each customer relationship. The environment and industry remain very dynamic and requires that each member of the Team is developing their capabilities. The pace of change continues to accelerate and is reflected by a renewed sense of urgency at C&N. We have a very engaged staff that is excited by the opportunities that are open to the Team moving forward.

Finally, we remain committed to the values that serve as the foundation for building relationships both inside C&N and with our communities. customers, and shareholders. Teamwork, Excellence, Respect, Responsibility and Accountability, Integrity, Client-focus and Having

> Fun, are part of the daily conversation at C&N. The results of our "Giving Back, Giving Together" initiative for 2015 to support the local food banks throughout our markets were outstanding. Not only because we collectively raised over \$50,000 to help meet the need, but we also established many relationships

will be working to support volunteer emergency services in a similar fashion during 2016.

throughout our communities that will endure. We

As you read this Annual Review, note how our Mission and Values come together to create valued relationships with our customers as we work to become their "Bank for a Lifetime". We made great progress during 2015 with this mission, helping our customers, and positioning C&N to pursue profitable growth in a very dynamic industry. We will continue to invest and align everything we do to create value for customers and our Team, and are confident in our capacity to create long term value for our shareholders. We thank our shareholders for your investment and ongoing support.

"Your Bank for a Lifetime" is the tagline

we use in branding C&N and it reflects

the mission of our company which is

"Creating Value Through Lifelong

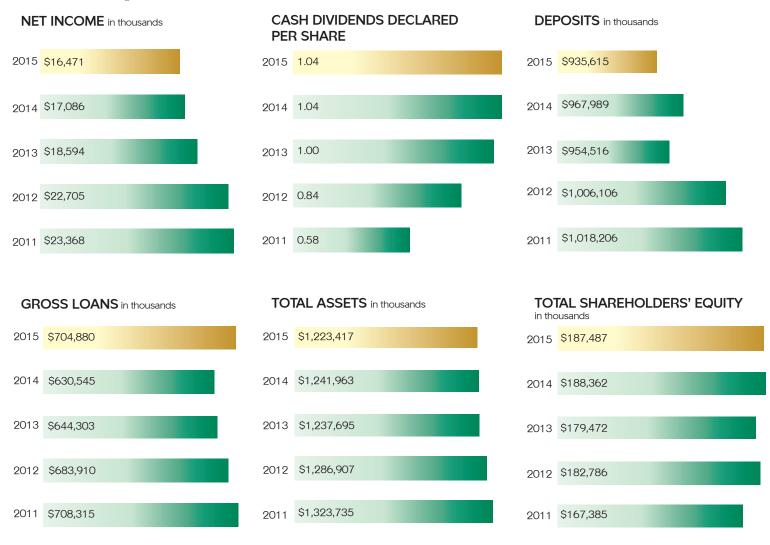
Relationships". We have a combination

of banking and wealth management skills

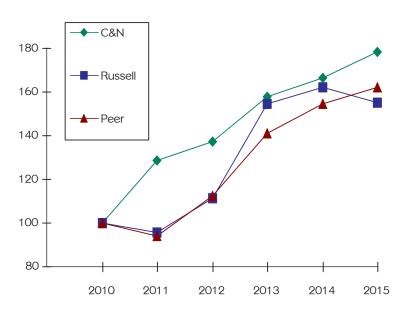
that are unique in our market and that

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## Five Year Comparison



# **Total Return Performance**



|                           | Period Ending |          |          |          |          |          |
|---------------------------|---------------|----------|----------|----------|----------|----------|
| Index                     | 12/31/10      | 12/31/11 | 12/31/12 | 12/31/13 | 12/31/14 | 12/31/15 |
| C&N Corp                  | 100.00        | 128.69   | 137.49   | 157.68   | 166.63   | 178.31   |
| Russell 2000              | 100.00        | 95.82    | 111.49   | 154.78   | 162.35   | 155.18   |
| CZNC Peer<br>Group Index* | 100.00        | 93.86    | 112.37   | 140.86   | 154.64   | 162.21   |

\*CZNC Peer Group Index (Pennsylvania Bank and Thrift Companies with Total Assets between \$700M-\$2B as of 9/30/2015).

This graph was obtained from SNL Financial LC, Charlottesville VA @2016

This chart compares the Corporation's cumulative return to stockholders against the cumulative return of the Russell 2000 and a Peer Group Index of similar banking organizations selected by the Corporation for the five-year period commencing December 31, 2010 and ended December 31, 2015. The index values are market-weighted dividend-reinvestment numbers, which measure the total return for investing \$100.00 five years ago. This meets Securities & Exchange Commission requirements for showing dividend reinvestment share performance over a five-year period and measures the return to an investor for placing \$100.00 into a group of bank stocks and reinvesting any and all dividends into the purchase of more of the same stock for which dividends were paid. A listing of companies comprising the peer group is provided in the Corporation's Annual Report on Form 10-K.

## Our Corporate Profile

Citizens & Northern Corporation is a bank holding company with assets of approximately \$1.2 billion and is headquartered in Wellsboro, PA. Banking services are provided by its subsidiary, Citizens & Northern Bank, from 26 banking offices in Bradford, Cameron, Lycoming, McKean, Potter, Sullivan and Tioga Counties in Pennsylvania and Steuben County in New York. Investment products are offered through C&N Investment Services and insurance products are offered by C&N Financial Services Corp. Trust services are offered by Citizens & Northern Bank through the C&N Trust and Financial Management Group. Citizens & Northern stock trades on the NASDAQ Capital Market Securities under the symbol CZNC.

#### **Our Corporate Officers**

J. Bradley Scovill
President and CEO

Mark A. Hughes Treasurer

Kimberly N. Battin Corporate Secretary

# "C&N captured our vision and mission"



When Endless Mountain Music Festival was first founded in 2005, we opened our checking account with C&N Bank. It was that initial partnership that helped the festival grow from a 12 member orchestra to a 60 member orchestra that we are proud to showcase each summer. Partnering with C&N was easy because they captured the festival's vision and mission to enrich the cultural, educational and economic life of the region.

The festival was able to grow from six concerts in 2006 to sixteen concerts in sixteen days by 2015. This is a direct result of the financial impact that Citizens & Northern Bank has given to EMMF over the past ten years.

Because of C&N's financial support, we are able to strengthen our educational outreach programs and perform full orchestra concerts. We were able to impact over 2,000 students and senior citizens through educational programs.

Cindy Long, Executive Director Endless Mountain Music Festival

Member FDIC

# Quarterly Share Data

Trades of the Corporation's stock are executed through various brokers who maintain a market in the Corporation's stock. The Corporation's stock is listed on NASDAQ Capital Market Securities with the trading symbol CZNC. The following tables show the approximate high and low sales price of the common stock during 2015 and 2014.

## 2015

|                | High    | Low     | Dividend declared per Quarter |
|----------------|---------|---------|-------------------------------|
| First Quarter  | \$21.50 | \$19.01 | \$0.26                        |
| Second Quarter | \$21.17 | \$19.16 | \$0.26                        |
| Third Quarter  | \$20.73 | \$19.25 | \$0.26                        |
| Fourth Quarter | \$21.45 | \$19.07 | \$0.26                        |

## 2014

|                | High    | Low     | Dividend declared per Quarter |
|----------------|---------|---------|-------------------------------|
| First Quarter  | \$20.74 | \$18.19 | \$0.26                        |
| Second Quarter | \$20.10 | \$17.94 | \$0.26                        |
| Third Quarter  | \$20.10 | \$18.50 | \$0.26                        |
| Fourth Quarter | \$21.49 | \$18.83 | \$0.26                        |

# "We're very happy with C&N and the services they provide"



Lucille Gale Knapp, who was once a resident of Galeton, established the William and L. R. Gale Community Foundation also known as the Galeton Foundation in 1988.

I have worked with Brian Tevlin, Marla McIlvain and Mike Charles and many of the other Trust employees over the years. We've worked on scholarships, gas leases, IRS 501(c) (3) IRS applications, and tax issues and have been impressed by the good service we've received. Over the years we've been approached to change banks but we're very happy with C&N and the expertise and services they provide.

Henry Lush, Gale Foundation

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# Common Stock and Per Share Data

(Per common share)

| (Per common share)                                   | 2015          | 2014       | 2013       | 2012       | 2011       |
|--|---------------|------------|------------|------------|------------|
| Basic earnings per share                             | \$1.35        | \$1.38     | \$1.51     | \$1.86     | \$1.92     |
| Diluted earnings per share                           | 1.35          | 1.38       | 1.50       | 1.85       | 1.92       |
| Cash dividends per share                             | 1.04          | 1.04       | 1.00       | 0.84       | 0.58       |
| Book value per share at period end                   | 15.39         | 15.34      | 14.49      | 14.89      | 13.77      |
| Tangible book value at period end                    | 14.41         | 14.36      | 13.51      | 13.91      | 12.77      |
| Weighted average common shares outstanding - basic   | 12,211,941    | 12,390,067 | 12,352,383 | 12,235,748 | 12,162,045 |
| Weighted average common shares outstanding - diluted | 12,233,773    | 12,412,050 | 12,382,790 | 12,260,208 | 12,166,768 |
| Balance sheet at year-end                            | in thousands) |            |            |            |            |
|  | 2015          | 2014       | 2013       | 2012       | 2011       |
| Available-for-sale securities                        | \$420,290     | \$516,807  | \$482,658  | \$472,577  | \$481,685  |
| Gross loans  | 704,880       | 630,545    | 644,303    | 683,910    | 708,315    |
| Allowance for loan losses                            | 7,889         | 7,336      | 8,663      | 6,857      | 7,705      |
| Total Assets   | 1,223,417     | 1,241,963  | 1,237,695  | 1,286,907  | 1,323,735  |
| Deposits   | 935,615       | 967,989    | 954,516    | 1,006,106  | 1,018,206  |
| Borrowings   | 92,263        | 78,597     | 96,723     | 89,379     | 130,313    |
| Stockholders' equity                                 | 187,487       | 188,362    | 179,472    | 182,786    | 167,385    |
| Common shares outstanding                            | 12,180,623    | 12,279,980 | 12,390,063 | 12,274,035 | 12,155,529 |

# "We have been impressed by the good service"



We chose C&N Bank over the competition because of their great service. Their employees are always positive with quick replies and helpful, reliable information. C&N created a 401(K) plan for our business creating a smoother and better environment for our staff.

We would recommend C&N Bank for their excellent service and the quality of their staff. C&N lives up to its values every day.

Dave Murdock and Dave Schall, co-owners Keystone Leather, Williamsport

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# Five-year summary of operations

# Income statement (in thousands)

As of or for the year ended December 31,

|   | 2015     | 2014     | 2013     | 2012     | 2011     |
|---|----------|----------|----------|----------|----------|
| Interest and fee income   | \$44,519 | \$46,009 | \$48,914 | \$56,632 | \$61,256 |
| Interest expense  | 4,602    | 5,122    | 5,765    | 9,031    | 13,556   |
| Net interest income   | 39,917   | 40,887   | 43,149   | 47,601   | 47,700   |
| Provision (credit) for loan losses  | 845      | 476      | 2,047    | 288      | (285)    |
| Net interest income after provision (credit) for loan losses                    | 39,072   | 40,411   | 41,102   | 47,313   | 47,985   |
| Noninterest income excluding securities gains                                   | 15,404   | 15,420   | 16,451   | 16,383   | 13,897   |
| Net impairment losses recognized in earnings from available-for-sale securities | 0        | 0        | (25)     | (67)     | 0        |
| Net realized gains on available-for-sale securities                             | 2,861    | 1,104    | 1,743    | 2,749    | 2,216    |
| Loss on prepayment of debt  | 2,573    | 0        | 1,023    | 2,333    | 0        |
| Noninterest expense excluding loss on prepayment of debt                        | 32,956   | 34,157   | 33,471   | 32,914   | 32,016   |
| Income before income tax provision  | 21,808   | 22,778   | 24,777   | 31,131   | 32,082   |
| Income tax provision  | 5,337    | 5,692    | 6,183    | 8,426    | 8,714    |
| Net income  | 16,471   | 17,086   | 18,594   | 22,705   | 23,368   |
| U.S. Treasury preferred dividends   | 0        | 0        | 0        | 0        | 0        |
| Net income available to common shareholders                                     | \$16,471 | \$17,086 | \$18,594 | \$22,705 | \$23,368 |

## "We were treated as valued customers"



We value your customer service and willingness to help us at any time. Stacey Sickler, mortgage lender for Citizens & Northern, has devoted much time and effort throughout the years to help us reach many of our financial goals. Citizens & Northern has provided us with excellent service and more importantly tendered to our individual needs. We were treated as valued customers.

Through the help of Citizens & Northern, we were able to build the home of our dreams and pay off all of our student loans. We were also provided with the opportunity to lower our percentage rates for our home mortgage loan decreasing the amount of years on our mortgage. This is a bank that will care about your needs and listen to your dreams. It is a bank that you can trust and will help you make good financial decisions for your family.

Brett and Tiffany Owen



# Five-year summary of operations

Average balance sheet (in thousands) As of c

As of or for the year ended December 31,

|                      | 2015        | 2014        | 2013        | 2012        | 2011        |
|----------------------|-------------|-------------|-------------|-------------|-------------|
| Total assets         | \$1,243,209 | \$1,239,897 | \$1,237,096 | \$1,305,163 | \$1,313,445 |
| Earning assets       | 1,159,298   | 1,155,401   | 1,145,340   | 1,199,538   | 1,208,584   |
| Gross loans          | 657,727     | 627,753     | 656,495     | 700,241     | 714,421     |
| Deposits             | 968,201     | 965,418     | 964,031     | 1,008,469   | 1,001,125   |
| Stockholders' equity | 188,905     | 185,469     | 181,412     | 175,822     | 152,718     |

#### **Key Ratios**

| Return on average assets                                     | 1.32%  | 1.38%  | 1.50%  | 1.74%  | 1.78%  |
|--|--------|--------|--------|--------|--------|
| Return on average equity                                     | 8.72%  | 9.21%  | 10.25% | 12.91% | 15.30% |
| Average equity to average assets                             | 15.19% | 14.96% | 14.66% | 13.47% | 11.63% |
| Net interest margin <sup>(1)</sup>                           | 3.69%  | 3.80%  | 4.05%  | 4.26%  | 4.22%  |
| Efficiency (2)   | 56.60% | 57.59% | 53.27% | 48.82% | 49.37% |
| Cash dividends as a percentage of diluted earnings per share | 77.04% | 75.36% | 66.67% | 45.41% | 30.21% |
| Tier 1 leverage  | 14.31% | 13.89% | 13.78% | 12.53% | 10.93% |
| Tier 1 risk-based capital                                    | 23.40% | 26.26% | 25.15% | 22.86% | 19.95% |
| Total risk-based capital                                     | 24.45% | 27.60% | 26.60% | 24.01% | 21.17% |
| Tangible common equity/tangible assets                       | 14.49% | 14.34% | 13.66% | 13.39% | 11.84% |
| Nonperforming assets/total assets                            | 1.31%  | 1.34%  | 1.53%  | 0.82%  | 0.73%  |
| Nonperforming loans/total loans                              | 2.09%  | 2.45%  | 2.80%  | 1.41%  | 1.19%  |
| Allowance for loan losses/total loans                        | 1.12%  | 1.16%  | 1.34%  | 1.00%  | 1.09%  |
| Net charge-offs/average loans                                | 0.04%  | 0.29%  | 0.04%  | 0.16%  | 0.16%  |

<sup>(1)</sup> Rates of return on tax-exempt securities and loans are calculated on a fully-taxable equivalent basis.

<sup>(2)</sup> The efficiency ratio is calculated by dividing: (a) total noninterest expense excluding losses from prepayment of debt, by (b) the sum of net interest income (including income from tax-exempt securities and loans on a fully-taxable equivalent basis) and noninterest income excluding securities gains or losses.

# Quarterly financial data

The following table presents summarized financial data for 2015 and 2014  $_{\mbox{\scriptsize (unaudited, in thousands, except per share)}}$ 

| 2015 quarter ended                                  | March 31 | June 30  | Sept. 30 | Dec. 31  |
|---|----------|----------|----------|----------|
| Interest income                                     | \$11,163 | \$11,186 | \$11,134 | \$11,036 |
| Interest expense                                    | 1,213    | 1,176    | 1,126    | 1,087    |
| Net interest income                                 | 9,950    | 10,010   | 10,008   | 9,949    |
| Provision for loan losses                           | 3        | 221      | 302      | 319      |
| Net interest income after provision for loan losses | 9,947    | 9,789    | 9,706    | 9,630    |
| Other income  | 3,487    | 3,962    | 3,961    | 3,994    |
| Net gains on available-for-sale securities          | 74       | 932      | 79       | 1,776    |
| Loss on prepayment of borrowings                    | 0        | 910      | 0        | 1,663    |
| Other expenses                                      | 8,464    | 7,964    | 8,117    | 8,411    |
| Income before income tax provision                  | 5,044    | 5,809    | 5,629    | 5,326    |
| Income tax provision                                | 1,229    | 1,452    | 1,395    | 1,261    |
| Net income  | \$3,815  | \$4,357  | \$4,423  | \$4,065  |
| Net income per share - basic                        | \$ 0.31  | \$ 0.36  | \$ 0.35  | \$ 0.33  |
| Net income per share - diluted                      | \$ 0.31  | \$ 0.36  | \$ 0.35  | \$ 0.33  |

| 2014 quarter ended   | March 31 | June 30  | Sept. 30 | Dec. 31  |
|--|----------|----------|----------|----------|
| Interest income  | \$11,406 | \$11,563 | \$11,572 | \$11,468 |
| Interest expense   | 1,288    | 1,290    | 1,287    | 1,257    |
| Net interest income  | 10,118   | 10,273   | 10,285   | 10,211   |
| (Credit) Provision for loan losses                           | (311)    | 446      | 218      | 123      |
| Net interest income after (credit) provision for loan losses | 10,429   | 9,827    | 10,067   | 10,088   |
| Other income   | 3,751    | 3,980    | 3,887    | 3,802    |
| Net gains on available-for-sale securities                   | 31       | 103      | 760      | 210      |
| Other expenses   | 8,524    | 8,347    | 9,036    | 8,250    |
| Income before income tax provision                           | 5,687    | 5,563    | 5,678    | 5,850    |
| Income tax provision   | 1,399    | 1,400    | 1,411    | 1,482    |
| Net income   | \$4,288  | \$4,163  | \$4,267  | \$4,368  |
| Net income per share - basic                                 | \$ 0.35  | \$ 0.33  | \$ 0.34  | \$ 0.36  |
| Net income per share - diluted                               | \$ 0.34  | \$ 0.33  | \$ 0.34  | \$ 0.35  |

# Trust and Financial Management Group Five-Year Comparison (in thousands)

|         | 2015      | 2014      | 2013      | 2012      | 2011      |
|---------|-----------|-----------|-----------|-----------|-----------|
| Assets  | \$814,788 | \$825,918 | \$796,115 | \$707,912 | \$634,782 |
| Revenue | 4,626     | 4,490     | 4,087     | 3,847     | 3,472     |

The composition of Trust assets under management as of Dec. 31, 2015, 2014 and 2013 follow:

#### **Accounts** (in thousands)

|                        | 2015      | 2014      | 2013      |
|------------------------|-----------|-----------|-----------|
| Pension/profit sharing | \$339,953 | \$345,772 | \$325,413 |
| Investment management  | 211,645   | 211,699   | 196,544   |
| Trusts                 | 166,433   | 171,934   | 173,429   |
| Custody                | 92,451    | 92,236    | 94,642    |
| Estates                | 1,874     | 2,344     | 4,159     |
| Guardianships          | 2,432     | 1,933     | 1,928     |
| Total                  | \$814,788 | \$825,918 | \$796,115 |

#### **Investments** (in thousands)

|                                | 2015      | 2014      | 2013      |
|--------------------------------|-----------|-----------|-----------|
| Mutual funds                   | \$458,942 | \$456,375 | \$426,816 |
| Stocks                         | 167,098   | 178,636   | 165,766   |
| Bonds                          | 88,471    | 95,674    | 101,107   |
| Savings and Money Market funds | 90,038    | 85,629    | 93,545    |
| Miscellaneous                  | 7,216     | 6,588     | 6,639     |
| Real estate                    | 2,827     | 2,810     | 1,814     |
| Mortgages                      | 196       | 206       | 428       |
| Total                          | \$814,788 | \$825,918 | \$796,115 |

# "We feel that we are "people" to C&N"



We started banking with C&N with our first home loan in 2009 with Kelly Fasse, C&N mortgage lender. We eventually transferred our personal banking to C&N due to how comfortable we felt with the bank and the attention to detail we noticed with every question and transaction we had involving anybody at C&N. We now work with Linda Gordner for our current home loan. Linda has been wonderful answering all of our questions promptly and continuing our confidence in C&N.

Angela and Tyler Rhone



## 2015 Board of Directors

Citizens & Northern Corporation Citizens & Northern Bank

Leo F. Lambert, Chairman Dennis F. Beardslee Jan E. Fisher R. Bruce Haner Susan E. Hartley Edward H. Owlett, III J. Bradley Scovill Leonard Simpson James E. Towner Ann M. Tyler President/GM, Fitzpatrick & Lambert, Inc.
Owner, Terrace Lanes Bowling Center
Executive Vice President/COO Susquehanna Health System
Retired auto buyer for new car dealers
Attorney At Law
President and CEO, Putnam Company
President and CEO
Attorney At Law and Sullivan County District Attorney
Retired General Manager, The Scranton Times
CPA, Ann M. Tyler CPA

## 2015 Executive Team

J. Bradley Scovill Shelley L. D'Haene Stan Dunsmore Harold F. Hoose, III Mark A. Hughes John M. Reber Thomas L. Rudy, Jr. Deborah E. Scott President and CEO
EVP and Senior Operations Officer
EVP and Chief Credit Officer
EVP and Director of Lending Division
EVP and Director of Finance Division
EVP and Director of Risk Management
EVP and Director of Branch Delivery
EVP and Director of Trust Division

# "I like to create a true win-win relationship"

I didn't choose C&N Bank for any one particular reason; it was really a combination of several reasons. Price was certainly important, but definitely not more important than delivery, service and quality. When I do business I like to create a true win-win relationship. It's all but impossible to create a win-win relationship if you're focused solely on price. C&N is definitely competitive. They have to be, but they shine delivering the whole package.

A few years ago I had an opportunity to start a business that I was quite confident could be a great investment. The catch was that it was going to take significant capital and I needed it quickly. My C&N relationship managers didn't hold back. They asked the tough questions that needed to be asked. I value their input. The bottom line was we worked together to manage the risk and get me the capital I needed; another win-win for me and C&N Bank.



Tony Mosso, Owner, Automax, Wellsboro



# 2015 Advisory Boards

We thank our Advisory Board members who give us valuable insight into the communities we serve.

#### Athens/Sayre/East Smithfield

Warren J. Croft, Max P. Gannon, Jr., L. Joseph Tomasso, Jr.

#### Canisteo/Hornell

William Hatch

#### Coudersport/Emporium/Port Allegany

Peter Fragale, Patrice D. Lavavasseur, Edwin M. Schott, Robert C. Smith, Edwin W. Tompkins III.

#### Dushore/Laporte

Ronald A. Gutosky, William B. Saxe.

#### Elkland/Knoxville/Tioga

Brian Bicksler, Mark R. Howe, John C. Kenyon, Leisa L. LaVancher, Mary C. Owlett, William W. Roosa.

#### Mansfield/Wellsboro

Donald R. Abplanalp, Craig Eccher, Scott Lewis, Lawrence B. Mansfield.

#### Ralston/Liberty

Lawrence J. Connolly, Stephen L. Davis, Ronald W. Roan, James H. Route, Jr., Ray E. Wheeland.

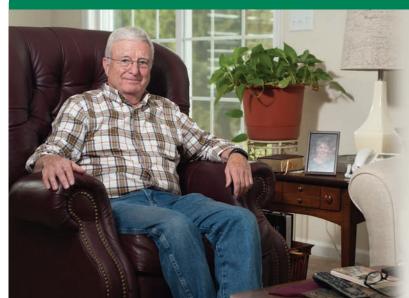
#### Jersey Shore/Muncy/Old Lycoming/South Williamsport/Williamsport

Thomas F. Charles, John M. Confer, Thomas D. Hess, Roger D. Jarrett, Daniel K. Mathers, Frank G. Pellegrino, David Schall, Louis Terry Waldman.

#### Towanda/Monroeton/Wysox/Troy

Gary Baker, James A. Bowen, Robert L. Fulmer, James E. Parks, Mark W. Smith, Evan S. Williams III.

# "I appreciated the kindness shown to me"



I initially chose Citizens & Northern Bank on the recommendation of my realtor. While price was important, service was equally so.

At the time of a deep personal loss and being alone, Stacy Elliott of the Old Lycoming Township branch of C&N Bank was very kind and helpful in guiding me through the process of obtaining my mortgage.

Thank you Stacy!

Kenneth Staib



## 2015 Retirements

We said goodbye to five C&N employees who retired in 2015. Together they had 73 years of service to Citizens & Northern.

| Barbara Clinger | Customer Service Representative | 21 years  |
|-----------------|---------------------------------|-----------|
| Susan Gardner   | Customer Service Representative | 10 years  |
| George Raup     | EVP/ Chief Information Officer  | 36 years  |
| James Seltzer   | Resource Recovery Officer       | 4.7 years |
| Paula Vogt      | Customer Transaction Specialist | 2 years   |

## 2015 Service Awards

Last year Citizens & Northern employees were recognized for more than 600 years of service to the financial institution. Employees were honored at luncheons hosted by the President and CEO.

#### 40 Years

Nola Gross, Community Office Manager, Coudersport

#### 35 Years

<u>Joan Rohe</u>, Staff Accountant, Towanda <u>Mark Miller</u>, MIS Network Administrator, Wellsboro <u>Teresa Mitchell</u>, Staff Accountant, Wellsboro

#### 25 Years

<u>Brenda Whiteley</u>, Mortgage Loan Sales Officer, Dushore

<u>Kathleen Heimbach</u>, Business Development Sales Officer, Troy

Lynn Errico, Accounts Payable Specialist, Wellsboro

#### 20 Years

<u>Joanna Mason,</u> Customer Service Representative, Emporium

<u>Karen Blackwell</u>, Quality Control Specialist, Wellsboro <u>Kimberlea Whiting</u>, Mortgage Loan Sales Officer, Emporium

#### 15 Years

<u>Courtney Baker</u>, Community Office Manager, Ralston <u>Dawn Shoemaker</u>, Customer Service Representative, Dushore

<u>Denise Mattison</u>, Deposit Operations Representative, Wellsboro

<u>Janelle Tombs</u>, Credit Analyst Team Leader, Wellsboro <u>Janice Wilcox</u>, MIS PC Technician, Wellsboro

<u>Janis Bartlett</u>, Customer Service Representative, Muncy

<u>Jennifer Schultz</u>, Trust Account Administrator, Sayre <u>Laura Losinger</u>, Customer Service Specialist, Knoxville <u>Mark Hughes</u>, Director of Finance Division, Wellsboro <u>Melanie Kellogg</u>, Customer Service Representative, Athens

<u>Michael Wetzel</u>, Senior Commercial Loan Sales Officer, Coudersport <u>Philip Prough</u>, Director Financial Services Delivery, Wellsboro

Roberta Dieffenbach, Customer Transaction Specialist, Wellsboro

Ruth Wilkinson, New Employee & HR Technician, Wellsboro

<u>Stacey Keener</u>, Customer Service Representative, Sayre

Thomas Rudy, Director Branch Delivery, Wellsboro

#### 10 Years

<u>Amy Haskins</u>, Customer Service Representative, Knoxville

<u>Anna Phelps</u>, Customer Service Representative, Liberty

Bonnie Hargarther, Staff Auditor, Wellsboro Brandi Nowakowski, Loan Processor - Collateral Specialist, Wellsboro

<u>Brian Tevlin</u>, Regional Manager of Financial Services Delivery, Wellsboro

<u>Carol Ellenberger</u>, Customer Service Representative, Canisteo

<u>Christina Merwine</u>, Compliance Officer, Wellsboro <u>Cody Bowen</u>, Trainer, Wellsboro

Ellen Black, Customer Transaction Specialist, Ralston Kevin Dougherty, Senior Commercial Loan Sales Officer, Sayre

<u>Linda Macensky</u>, Community Office Manager, Wellsboro

<u>Marlene King</u>, Customer Transaction Specilaist, Knoxville

<u>Samantha Pecynski</u>, Deposit Operations Specialist, Wellsboro

<u>Sara Jennings</u>, Trust Administrative Assistant, Sayre <u>Stacy Elliott</u>, Regional Community Office Manager, Old Lycoming

## **Contact Information**

| On the Web Client Contact Center Internet Banking Telephone Banking | 877-838-2517<br>877-838-2517             |
|---|--|
| C&N Financial Services  |  |
| Wellsboro   | 866-ASK-CNFS                             |
| Coudersport   | - 814-274-1929                           |
| Trust and Financial Management Group                                |  |
| Wellsboro   | 800-487-8784                             |
| Sayre   | 888-760-8192                             |
| Towanda   | 888-987-8784                             |
| Williamsport  | 866-732-7213                             |
| Canisteo  | 607-698-4295                             |
| Coudersport   | - 814-274-1929                           |
| Facebook  | www.facebook.com/citizensandnorthernbank |

# Stockholder Inquiries

A copy of the Corporation's annual Report Form 10-K for the year ended December 31, 2015, as required to be filed with the Securities and Exchange Commission, will be furnished to any stockholder without charge upon written request to the Corporation's treasurer at our principal office at P.O. Box 58, Wellsboro, PA 16901. The information is also available through the Citizens & Northern Bank website at www.cnbankpa.com and the website of the Securities and Exchange Commission at www.sec.gov. This statement has not been reviewed or confirmed for accuracy or relevance by the Federal Deposit Insurance Corporation.

## **Investor Information**

The annual Meeting of Shareholders will be held at the Deane Center, 104 Main Street in Wellsboro, PA at 2:00 p.m. Thursday, April 21, 2016. General shareholder inquiries should be sent to Citizens & Northern Corporation, 90-92 Main Street, P.O. Box 58, Wellsboro, PA 16901. Our Stock Transfer Agent is American Stock Transfer & Trust Company, 59 Maiden Lane, Plaza Level, New York, NY 10038. Telephone: 800-278-4353. Our independent auditors are Baker Tilly Virchow Krause, LLP, 400 Market Street, Williamsport, PA 17701.

## "C&N helped our business grow"



Bruce Smithgall was our partner prior to his joining C&N. When we had the need to consult with an expert, we thought of him immediately.

We were ready to expand our business and needed someone we could trust and help us through the process. We knew who to call. We expanded our business to a total of 4 states, added staffing, invested in more robust systems and technology, built new buildings. Our business was able to grow with the help of Bruce and C&N.

Jim Fetter, President, Muncy Machine & Tool Co.



## **Our Offices**

| Athens             | 428 South Main Street   |
|--------------------|-------------------------|
| Canisteo           | 3 Main Street           |
| Coudersport        | 10 North Main Street    |
| Dushore            | 111 West Main Street    |
| East Smithfield    | 563 Main Street         |
| Elkland            | 104 West Main Street    |
| Emporium           | 135 East Fourth Street  |
| Hornell            | 6250 County Route 64    |
| Jersey Shore       | 230 Railroad Street     |
| Knoxville          | 102 East Main Street    |
| Laporte            | 514 Main Street         |
| Liberty            | 4534 Williamson Trail   |
| Mansfield          | 1085 South Main Street  |
| Monroeton          | 612 James Monroe Avenue |
| Muncy              | 3461 Route 405 Highway  |
| Old Lycoming       | 1510 Dewey Avenue       |
| Port Allegany      | 100 Maple Street        |
| Ralston            | 24 Thompson Street      |
| Sayre              | 1827 Elmira Street      |
| South Williamsport | 2 East Mountain Avenue  |
| Tioga              | 41 North Main Street    |
| Towanda            | 428 Main Street         |
| Troy               | 64 Elmira Street        |
| Wellsboro          | 90-92 Main Street       |
| Williamsport       | 130 Court Street        |
| Wysox              | 1467 Golden Mile Road   |

Toll-free: 877-838-2517

Our Client Contact Center is available to help you Monday-Thursday 8:00 a.m.-5:00 p.m.; Friday 8:00 a.m. - 6:00 p.m. and Saturday 8:00 a.m.-noon.

# "I chose C&N because of its services; I stay because of its people"



Gimmicks do not draw my attention; service does. My banking needs are numerous, specific, and sometimes complicated. When I evaluated C&N Bank nearly a decade ago toward its potential to meet my banking needs, here is what I found: Convenient locations. Check. Weekend hours. Check. Drive-through banking. Check. Widely available ATM services. Check. Online banking. Check. Electronic monthly statements. Check. Fast, efficient loan-application processing. Check. Friendly, capable people. Check, check.

More important, though, are the congenial and helpful C&N Bank employees whom I have met at my local C&N branch. Ginger, Mel, Sheila, Beth, and all of the other capable and efficient C&N Bank employees with whom I have interacted over the years are also knowledgeable, reliable, and supportive. We even share an occasional story and a laugh.

I chose C&N Bank because of its services; I stay because of its people.

Theodore F. Them, MD, MS, PhD, MPH, FACOEM, Athens

Member FDIC

# "My passion is doing what's right for people"



One of the primary motivating factors that prompted me to pursue financial advising as a career was my strong belief in giving unbiased financial advice regardless of whether it generated maximum revenue to my employer or me. As a young man I had seen my family adversely affected by a particular life insurance agent, and I was pretty sure her advice was strictly driven by how much money she would make. In my tenure at C&N, I have never once had anyone attempt to quell that passion to do what is right for people. In fact, that passion is shared by everyone. For my team "superior service" means getting to know our clients, understanding what is truly important to them, and helping them put a plan together to accomplish those very personal desires.

Larry Alderson, Regional Manager of Financial Services Delivery - Sayre

# "We all strive to work as a team"

Every time I come to work I am a part of a team. I have two branches that depend on me to do my job so that they can do theirs. That is one of the nice things about working for Citizens & Northern Bank, we all strive to work as a team. We all have different strengths which we can call upon to do the best for our clients and make us successful.

Penny Barr, Regional Community Office Manager
Port Allegany



# "I am proud to be a member of C&N every day"



I enjoy the people that I work with, the opportunities that we have for personal career development and the teamwork involved in helping to grow the bank and be successful. I also enjoy helping small businesses grow their companies and being a trusted advisor to assist them with exceeding their goals.

The bank has a great group of employees who are devoted to making C&N the Only Bank You Need by providing superior customer service and helping our clients out in any way possible.

Ryan Satalin Senior Commercial Loan Sales Officer - Wellsboro



Committed to our communities, our local families and businesses, our employees and our shareholders

living our values every day

